The names of all Directors who have served on the boards of the subsidiaries of CLP Holdings Limited during the year ended 31 December 2025 or during the period from 1 January 2026 to 26 February 2026 are set out below and those marked with an asterisk * are Directors as at 26 February 2026

*Mr Pablo Santiago ARELLANO GARCIA
*Ms Julie BALE[+]
Mr Abhijit Chandrashekhar BHAT
*Mr Andrew Clifford Winawer BRANDLER
*Mr Charles Nicholas BROOKE
*Mr Ian Andrew BROOKSBANK
*Ms Eileen BURNETT-KANT
Mr Justin Matthew CARROLL
*Mr CHAN Chi Yeung
*Ms CHAN Ga Yu Sally[+]
*Mr CHAN On Lan Alan
*Ms CHAN Po Yee Cecilia[+]
*Ms Man Kiow CHAN KAN CHEONG
*Mr CHEN Tao
*Ms CHENG Pui Shan
*Mr CHEUNG Kwok Choi
*Mr CHEUNG Po Chung
*Mr CHIANG Tung Keung
*Mr CHIU Wai Ming[+]
*Ms CHONG Wai Yan Quince
*Mr Mark Richard COLLETTE
*Ms Rebecca Patricia DEE-BRADBURY[+]
*Mr DU Tiancang (as Alternate Director)[+]
Mr Ross Carlile EDWARDS
*Ms Suzanne Louise ELLIOTT
*Mr Jonathon James ENGLISH
*Mr Andrew Murray FISHER
*Mr David Mark FLEMING
*Mr FONG Kee Cheung
Mr Vaughan FURNISS
*Ms Kate Griffiths GIBSON
Ms Marina Simone GO
*Mr Robert Gerard GRANT
*Mr HE Jiangtao
Mr Evan HENLEY
Ms Julia HESLOP
Ms Stephanie Susan HILL
*Mr Dale Stephen HOGARTH[+]
Ms IU Kai Fan Fanny
*Mr JIANG Hui
*Ms Corinne KATZ
*Mr Alexandre Jean KEISSER
Mr Jack KOTLYAR
*Ms KWOK Wai Ling Polly (as Alternate Director)
*Mr LAU Chi Keung (as Alternate Director)
Ms LAU Ngar Yee Fiona
*Mr LAU Sum Chuen

*Mr LAW Cheuk Hang Sam
*Mr LAW Ka Chun
*Mr LEE Chi Sing
*Mr LEE Kin+
*Ms LEE Sharon Therese
*Ms LEUNG Lai Oi
*Mr LEUNG Wai Fung+
*Mr James Lindsay LEWIS (as Alternate Director)
Mr LI Pak Chuen
*Mr LI Tsiu Fung
*Mr York Shin LIM VOON KEE
*Ms LING Chen (as Alternate Director)
*Mr LING Michael Hin Yau
*Ms LIU Lu
*Mr LO Kwok Yau+
*Mr LO Tsz-yeung
*Ms Lena LOW
Ms LU Zheng
*Ms MA Fanghua
Mr Stephen James MARSHALL
Ms Lisa Maria MAVRODIS
Ms Jane McALOON
Mr Gregory McEwan McINTYRE
*Ms Anna Louise MEALINGS
*Mr Frederick Edward Elkin MOCATTA (as Alternate Director)
*Mr MOK Kwan Yu+
*Mr NG Wing Ho Ringo
*Ms NG Yuen Man+
*Mr Daniel Michael NUGENT
Mr Hendrik Christoffel OPPERMAN
Mr Derek PARKIN
*Ms PO Pui Yan Rebecca
*Mr QIAN Rong Ju
*Mr David George ROBINSON
*Ms Katrina Maree SARDI
*Mr Sandeep Kumar SHARMA
*Mr David John SIMMONDS
Mr Peter Chandran SINNADURAI
*Mr Michael Joseph SOLOMON+
*Ms Julie Michelle STANLEY
*Mr Malcolm James STEVENSON
*Mr SU Bingli
Mr SUN Yue Yuan
*Mr TANG Ganxiang+
*Mr Paul David TOMLINSON+
*Mr TONG Chi Leung David
*Mr TSE Jonathan Chung Hin
Miss TSE Siu Wa Janice
*Ms WANG Hang
*Mr Carlo Franciscus Christina Mathias Maria WOLTERS
*Mr WONG Chung Wah
*Mr WU Zijian Edward
*Mr Howard YAM (as Alternate Director)

*Ms YANG Bo
*Mr YI Shijun
*Mrs YUEN SO Siu Mai Betty
Mr ZHANG Tanzhi

+ Changes in the Directorship since 27 February 2026 are as follow:

Ms Julie BALE resigned with effect from 11 March 2026

Mr Dale Stephen HOGARTH resigned with effect from 13 March 2026

Mr FAN Yaliang was appointed with effect from 18 March 2026

Mr TANG Ganxiang resigned with effect from 18 March 2026

Mr LI Rui was appointed as an Alternate Director with effect from 18 March 2026

Mr DU Tiancang resigned with effect from 18 March 2026

Mr Saraansh Jaimini Kumar DAVE was appointed with effect from 23 March 2026

Mr CHIU Wai Ming resigned with effect from 24 March 2026

Mr MOK Kwan Yu resigned with effect from 30 March 2026

Ms LEE Ho Kei Apollonia was appointed with effect from 30 March 2026

Mr LEE Kin resigned with effect from 21 April 2026

Ms CHU Chui Sze was appointed with effect from 21 April 2026

Mr LEUNG Wai Fung resigned with effect from 28 April 2026

Ms Rebecca Patricia DEE-BRADBURY resigned with effect from 29 April 2026

Ms CHAN Ga Yu Sally resigned with effect from 29 May 2026

Ms CHAN Po Yee Cecilia resigned with effect from 29 May 2026

Ms SUEN Yun Ling was appointed with effect from 29 May 2026

Mr Hairuddin Bin Masirom was appointed with effect from 29 May 2026

Mr Mohd Shukri Bin Elias was appointed with effect from 29 May 2026

Mr Paul David TOMLINSON resigned with effect from 31 May 2026

Mr Michael Joseph SOLOMON resigned with effect from 30 June 2026

Mr Ivo Mathijs Franciscus SPREEUWENBERG was appointed with effect from 30 June 2026

Mr LAM Leung Man Calvin was appointed with effect from 30 June 2026

Mr LO Kwok Yau resigned with effect from 3 July 2026

Ms NG Yuen Man resigned with effect from 31 July 2026

Ms LAM Ka Yan was appointed with effect from 31 July 2026

Ms Eglantine Florence Suzanne ETIEMBLE was appointed with effect from 3 August 2026

Mr Kevin Jeyaselon DAVID was appointed with effect from 19 August 2026